



BOARD OF TRUSTEES

Board Retreat

The Board of Trustees will convene for their annual retreat on July 22 and 23, 2022 at Turf Valley Resort, 2700 Turf Valley Rd, Ellicott City, MD 21042

**Below is the agenda for the public portion of the retreat
Saturday, July 23, 2022 – 8:30 a.m. – 3:00 p.m.**

Facilitator: Dr. Charlene Dukes

- Welcome & Getting to Know YOU Even More!
- The Role of the Board of Trustees
 - Overview of Fiduciary Responsibility
 - Duty of Care, Loyalty, Trust, and Obedience
 - Maryland State Requirements for Trustees
 - Governing, Policy, Vision
 - Community
 - Role of Engagement
- The Role of the President
 - Leader/Administrator
 - Partner
 - Communicator
 - Implementer
 - Collaborator
- The North Star for Frederick Community College
 - Challenges
 - Opportunities
 - Risks
- Board Expectations in the New Paradigm
- Presidential Expectations in the New Paradigm
- Agreements and Next Steps
- Closing Remarks

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